



Leicestershire Partnership  
NHS Trust

# Strategic Outline Case (SOC) All-Age Mental Health Acute Inpatient, Crisis & Outpatient Services

Rutland County Council  
Adults and Health Scrutiny Committee  
19 September 2019



[www.leicspart.nhs.uk](http://www.leicspart.nhs.uk)

# Project Overview

## Strategic Outline Case (SOC)

- Confirms the strategic context
- Long list of options down to short list
- Confirms initial agreement to proceed
- Identifies a preferred way forward (not a preferred option)

## Outline Business Case (OBC)

- Analysis of short listed options to identify preferred option

## Full Business case (FBC)

- Delivery of preferred option

# Project Overview

- § Strategic feasibility study to determine the best place within the LLR STP area to accommodate all age acute inpatient mental health, crisis and outpatient services.
- § Services are currently provided in existing facilities spread across the Glenfield Hospital, Leicester General Hospital and Gorse Hill Hospital sites.
- § The acute inpatient services (especially at the Bradgate Unit) have faced concerns raised by the CQC relating to the standard of accommodation - cannot be rectified without major capital investment.

# Project Objectives

- § A transformational, single-site solution aligned to Trust objectives and priorities that will enable efficiencies, productivity and improved service models – a ‘healthcare campus’, that will:

**Improve length of stay**

**Reduce out-of-area placements**

**Improve privacy & dignity**

**Improve patient flow**

**Bring specialist services together with supporting services in community – ensuring that the Trust’s infrastructure developments are in alignment to LLR STP priorities**

# Project Process

- § Engagement with patient groups, staff representatives, commissioners, regulatory bodies, third sector and universities from the outset in developing the vision and developing options.
- § Full professional team appointed – lead consultant/designers/cost advisors/health planners.
- § Activity modelling – base data/current levels and modelling of future long term requirements.
- § Alignment to LPT and LLR STP strategies and priorities.

# Short Listing Workshop



# Short Listing Workshop

- § Long list of 20 possible siting options - site visits and initial assessment undertaken.
- § 11 site options were excluded due to size and shape constraints, or other parties had already commenced purchase/development.
- § 8 site options were scored from a quality perspective and appraised from a capital cost & risk perspective.
- § Short list of 3 viable siting options, plus 'do nothing & 'do minimum' as a benchmark.

# Next steps

- § This work undertaken has resulted in a completed SOC which demonstrates the proposal is compatible with the locally agreed strategic direction and has the support of key NHS stakeholders.
- § Once approved by the Trust Board, the SOC will be sent to NHSI and DHSC for permission to proceed to the next stage which includes consultation, selecting the preferred site and splitting the scheme into a manageable number of capital bid and construction projects (OBC and FBCs).
- § The Trust will then be in a strong position when the STP Wave 5 Capital Bidding round opens (expected Spring 2020).